

**On the importance of collaborating across a continuum of care:**

What we see today and we see it in population health and we see it in really serving the communities that were called to serve, it is how do we think differently about that - how do we think about the entire continuum not just about a particular service that we provide in the hospital or in an ambulatory setting. But it's really meeting the patients where they are and providing them what they need. :23

**How does OSF approach growth as a health care system?**

It's always been connected growth, it's always been growth that has been either geographically connected or from a referral base that it made sense - not only from a business standpoint but from a mission standpoint that these were communities that we felt that we were being called to serve and that we could do so. :19

**What are some of the biggest challenges facing OSF as a health care system?**

As we look forward, we certainly look to our both state and federal leaders to really work collaboratively to develop the programs that best support those that are in the greatest need. Those are in our communities, are in every one of our communities, it is those with less those who rely on Medicaid, those who rely on other governmental support. Certainly we're there and we want to be part of their support system and to be able to provide care as we have long done - without regard to their ability to pay. We'd certainly like to be effective partners with both the state and federal governments in the effort to provide that care. :41

**Is the Sisters' Mission one of the reasons you were drawn to OSF HealthCare?**

It is special, it is different and it is that Mission that really binds the organization together, allows us to deal with some of that ambiguity and challenges that are part of any business. But it is that touchstone of the Sisters and their mission and being a part of that as Mission Partners that is so special. :25

**On being excited about this opportunity.**

You use that as your touchstone, as 20,000 mission partners certainly do on a daily basis, the Sisters themselves and a fantastic leadership team - it really is a wonderful group of leaders across this ministry. So having that opportunity to help lead, help direct, help shape our future over the next years is just a wonderful opportunity I'm looking forward to. :26